

Review of industry associations and initiatives

March 2020

Introduction

Climate change is among the biggest challenges of our time. It is a clear call for action. Achieving the ambitions of the Paris Agreement and the United Nations Sustainable Development Goals will require significant efforts from across society - from individuals, companies, governments, associations, multilateral institutions and civil society.

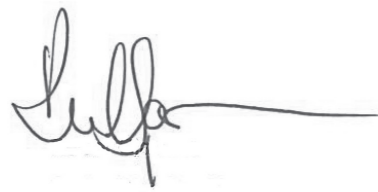
Industry associations represent valuable partners for our industry and Equinor is engaged in associations across the world. These associations develop and maintain good industry standards and promote safety and sustainable operations. They also play an important role to reduce industry emissions, develop new technologies and facilitate alignment of engagement with society.

Industry associations attract members from across industries and geographies, and it is sometimes hard to attain consensus and unified recommendations on climate policy measures. Our participation in industry associations cannot oppose our views and policy positions. However, we recognise that we cannot expect all associations to fully articulate and advocate their position in line with our views. We strongly believe in working issues from the

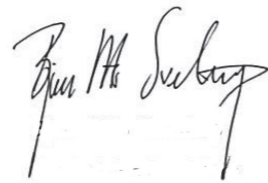
inside of associations through dialogue and discussions, and we will voice our concerns when we as a member find misalignment with an industry association on climate related policy. In cases of material misalignment, we are prepared to exit the association.

Equinor believes it is a good business strategy to ensure competitiveness and drive change towards a low-carbon future, based on a strong commitment to value creation for shareholders. February 2020 we presented our new Climate Roadmap with a series of short-, mid- and long-term ambitions to reduce our own greenhouse gas emissions and to shape our portfolio in line with the Paris Agreement.

Equinor is dedicated to openness and collaboration. We value the relationship with our industry associations and seek to reinforce the positive role that the associations should play through ongoing engagement and transparent efforts. We appreciate that this review has been met with positive contributions and recognition of the industry's need to drive the energy transition and help achieve the goals of the Paris Agreement on climate change.

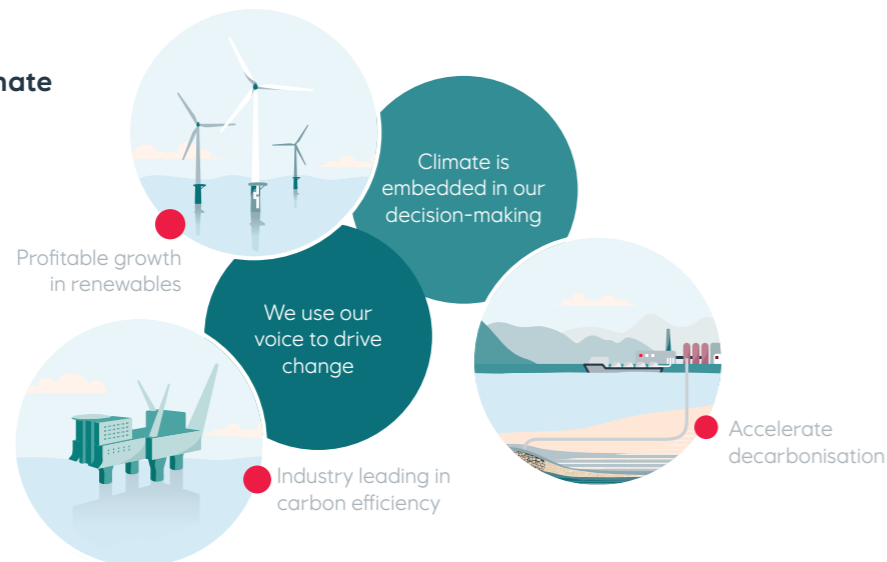


Reidar Gjørum
Senior Vice President
Corporate Communication



Bjørn Otto Sverdrup
Senior Vice President
Corporate Sustainability

Equinor's Climate Roadmap



Background

Equinor is a broad energy company committed to developing its business in support of the ambitions of the Paris Agreement. We are building a high value and lower carbon oil and gas portfolio, establishing an industrial position in renewables and embedding climate risk into our investments and decision-making. We are committed to supporting public policies aimed at combatting climate change by reducing global greenhouse gas (GHG) emissions.

Achieving the ambitions of the Paris Agreement will require significant efforts across society, from policy makers to consumers, from individual companies to industry associations. At Equinor, we believe adopting a collaborative approach is fundamental to tackle the challenges of climate change and we work closely with peers and partners to contribute to solve this global challenge.

Equinor holds memberships and is engaged in numerous associations across the world. We participate more

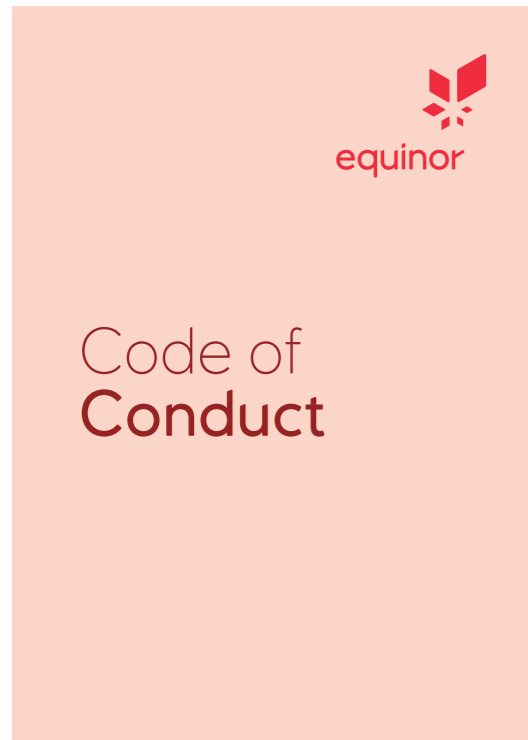
actively in some associations than in others, but we recognise that our membership in associations give important arenas for development of policy recommendations, including climate regulations. We believe that aligning our contribution and positions as an industry, across companies and associations, will be key to supporting the energy transition. In line with this belief, we signed a joint statement with the investor group Climate Action 100+ in April 2019, announcing our commitment to strengthen our climate leadership. As part of this commitment, Equinor will ensure that all memberships in relevant industry associations are in line with the company's support for the goals of the Paris Agreement.

This report describes the outcome of our review and actions we have taken where inconsistencies are found. Equinor will, in the future continue to assess and report on industry association memberships and activities on climate change-related topics, potential areas of material misalignment and the actions taken in that regard.



Equinor at the Oil and Gas Climate Initiative event in New York September 2019; bringing business, academia and stakeholders together. Photo: Faisal Bachlani, Equinor.

Equinor's engagement in industry associations



Equinor is globally engaged in about 90 different industry associations and initiatives within energy and climate that hold an active policy agenda.

At Equinor, how we deliver is as important as what we deliver. An ethical business culture is the cornerstone of a sustainable company, and our Code of Conduct is our guide to ethical business practice. It reflects our values and our belief that conducting business in an ethical and transparent manner is not just the right way to work, it is the only way to work.

The Code of Conduct includes mandatory requirements for everyone who works on behalf of Equinor. These requirements include rules for not using company funds or resources to support any political candidates or party, and to ensure that all contracts with lobbyists impose an obligation to disclose that the lobbyist represents Equinor.

Equinor's corporate position on international climate change policy

Equinor aims to:

- reduce the net carbon intensity, from initial production to final consumption, of energy produced by at least 50% by 2050,
- grow renewable energy capacity tenfold by 2026, developing as a global offshore wind major, and
- strengthen its industry leading position on carbon efficient production, aiming to reach carbon neutral global operations by 2030.

Climate change is one of the biggest challenges of our time. Equinor acknowledges the findings of the Intergovernmental Panel on Climate Change and other scientific consensus that human activities contribute to global warming. We recognise that the world's energy systems must be transformed in a profound way to drive decarbonisation, while at the same time ensuring universal access to affordable and clean energy and realising the United Nations Sustainable Development Goals.

Equinor's purpose is to turn natural resources into energy for people and progress for society. This is reflected in our vision: Shaping the future of energy. Our strategy – always safe, high value and low carbon – positions us to deliver long term value in a low carbon future. Hence, we are developing to become a broader energy company.

Our three sustainability priorities – responsible operations; climate change and energy transition; and creating shared value – are embedded in our strategy. These priority areas reflect our main contributions to and impact on society and entail significant business risks and opportunities.

We need forceful actions to advance the needed energy transition, enabling us to combat climate change while promoting affordable access to energy that enables economic growth in the context of sustainable development. Our ambitions are laid out in our climate roadmap at www.equinor.com.

Equinor's Code of Conduct requirements for Public Affairs

We will make Equinor's position known on important industry matters through proactive engagement with government policy makers and other stakeholders, such as the media, civil society and international institutions. However, we will not make gifts, donations or otherwise support political parties or individual politicians. We may nevertheless be members of interest organisations relevant for our industry that support political parties or certain political issues.

Any hiring of lobbyists will be in accordance with applicable law and subject to full disclosure to any external party they wish to influence that the lobbyist represents Equinor.

What this means to you

- Do not use company funds or resources to support any political candidates or party. Never use your position in Equinor to try to influence any person to make political contributions.
- Ensure that all contracts with lobbyists impose an obligation to disclose to any external party they wish to influence that the lobbyist represents Equinor.
- If you choose to participate in political activities or give any public contributions, this must be personal and not linked to Equinor.

Policy measures must:

- target the most significant greenhouse gas sources,
- be predictable, transparent and internationally aligned, to trigger investments and innovation,
- phase out subsidies on fossil fuels that exacerbate climate change and undermine the effects of other policy measures, such as carbon pricing and efforts to achieve sustainable development,
- promote research and development through public measures that stimulate investments in energy efficiency, renewable energy, carbon capture, utilisation and sequestration, hydrogen and other low carbon solutions, and
- adopt carbon pricing that can deliver material and cost-efficient greenhouse gas emission reductions and a scale-up of investment in sustainable natural carbon sinks.

Review methodology

Assessment criteria

Acknowledge that human activities influence climate change

Support of the Paris Agreement

Need to accelerate greenhouse gas emission reductions at scale

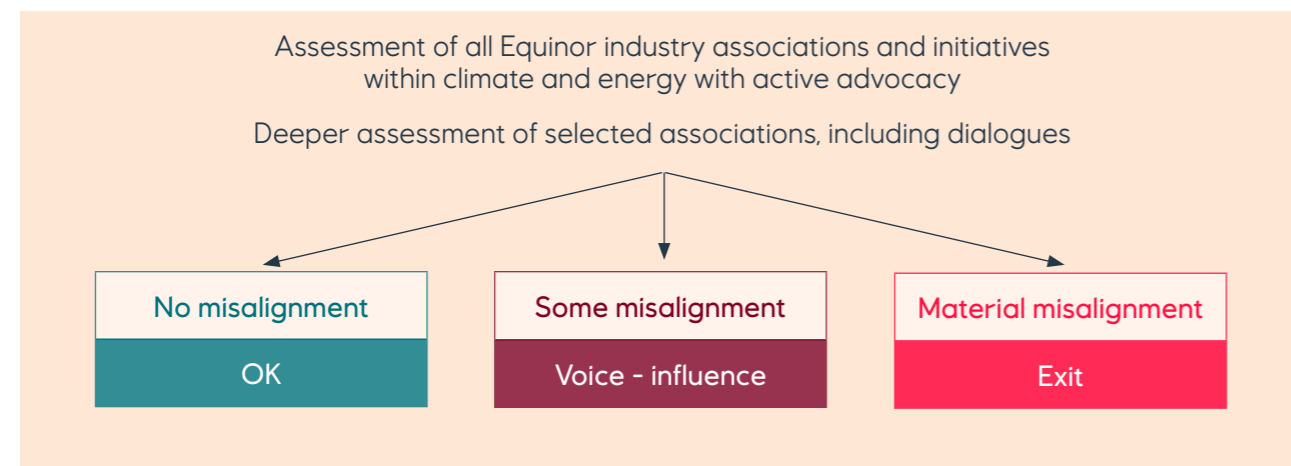
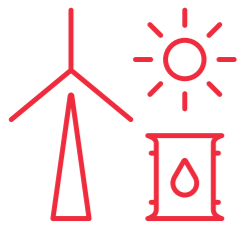
Carbon pricing applied to emitters, as the preferred policy measure

Equinor holds membership and is engaged in about 90 industry associations and initiatives globally with an active policy agenda. During second half of 2019 and beginning of 2020 we have conducted an inquiry of all the associations and initiatives to determine whether their respective climate stand is aligned with Equinor's. See page 15 of this report for a full list of the reviewed associations.

The inquiry was conducted utilising analysis of publicly available documents, news, publications and observations about the associations in which Equinor is engaged. The measurements applied in the review were aimed at determining whether the associations were actively contradicting Equinor's climate agenda or otherwise opposing the Paris Agreement and acknowledgment of the urgency of climate policy reforms.

The findings from the review of public documents and data was analysed to determine associations in need of further investigations. For the associations selected for further analysis a set of questions were composed to streamline the inquiry, with additional, specific questions applied to each association. The questions formed the basis for the dialogue with the people at Equinor responsible for the respective memberships. From this some associations were selected for a deeper assessment, all were contacted in writing (see page 14) and feedback was received. Meetings were also held with selected associations for quality assurance of conclusions.

In addition to sending a letter to selected associations, we approached all associations and informed them about Equinor's climate position and our expectations to the associations' advocacy consistency with the ambitions of the Paris Agreement¹.



¹ <https://www.equinor.com/en/how-and-why/sustainability.html>; Policy expectations & Climate Action 100+

How we ensure alignment in the future

A list of industry associations and initiatives Equinor is engaged with is found on www.equinor.com together with Equinor's expectations to our associations². When we consider entering a new association, we evaluate the alignment with our climate policy and advocacy practice.

Equinor will regularly review and provide information about memberships in industry associations and initiatives on climate change-related topics. We are committed to addressing potential material misalignment and following up with relevant actions in that regard.

If an association of which we are a member takes a position that is opposed to our view of effective climate policy, we will advocate to change the association's position. If we don't succeed, we will publicly state our disagreement with the association's position.

In the event that an industry association of which Equinor is a member is seen to repeatedly pursue policies and actions that are contrary to reasonable measures to advance the goals of the Paris Agreement, Equinor will notify the association that its membership is under review and will, upon further divergence in the respective positions, exit the association.



Photo: Øivind Haug/TRY.

² <https://www.equinor.com/en/how-and-why/sustainability.html>; Policy expectations & Climate Action 100+

Findings from the review

Our review process concluded with material misalignments for the Independent Petroleum Association of America (IPAA), and some misalignments for the American Petroleum Institute (API) and the Australian Petroleum Production & Exploration Association (APPEA). Here you will find our evaluation and conclusions for each one of them. For the other reviewed associations and initiatives we have concluded with no misalignments. However, we see that some of them have the potential to improve their climate policy stand and engagement, and we will as a member work to influence the development.

Material misalignment: Exit

Independent Petroleum Association of America (IPAA)

General information

IPAA represents thousands of independent oil and natural gas producers and service companies across the United States. IPAA is a U.S. national trade association headquartered in Washington, D.C. It serves as a voice for the exploration and production segment of the industry and advocates its members' views before the United States Congress, The White House, and federal agencies. IPAA provides economic and statistical information about the U.S. exploration and production industry. IPAA also develops investment symposia and other networking and business development opportunities for its members.

Equinor does not hold a position on the IPAA Board. We sit on IPAA committees, such as the Environment and Safety Committee, the Land and Royalty Committee and the Offshore Committee. We also attend the monthly Government Relations Industry Team (GRIT) and Government Affairs Strategy Group (GASG) meetings.

IPAA's climate policy

IPAA has no public statements regarding the human activities influencing climate, support of the Paris agreement or carbon pricing.

IPAA promotes the critical role of natural gas responding to GHG emissions reductions, not only in the United States but internationally. IPAA has stated that it believes the use of natural gas is a key part to any GHG emissions response strategy³. IPAA supports the U.S. Environmental Protection Agency's (EPA's) roll-back of U.S. federal methane regulations⁴, while Equinor opposes these changes⁵.

Conclusions and actions

We believe that IPAA's lack of position on climate leaves the association materially misaligned with Equinor's climate policy and advocacy position. Equinor has assessed our membership and decided not to remain a member of IPAA from 2020.

Formed in 1929

Represents the thousands of independent oil and natural gas producers and service companies

Headquartered in Washington, D.C.



Photo: Einar Aslaksen/TRY.

³ <https://www.ipaa.org/wp-content/uploads/2019/09/Natural-Gas-and-Oil-Production-Methane-Emissions-Issues-2019.pdf>

⁴ <https://www.ipaa.org/ipaa-endorses-trump-administration-natural-gas-and-oil-production-regulatory-revision/>

⁵ <https://www.equinor.com/en/how-and-why/reducing-methane-emissions.html>

Some misalignment: Voice - influence

American Petroleum Institute (API)

Formed in 1919

More than 600 members

Developed more than 700 standards

General information

API is a U.S. national trade association representing all facets of the natural gas and oil industry. API's more than 600 members include large integrated companies, as well as exploration and production, refining, marketing, pipeline, and marine businesses, and service and supply firms. API was formed in 1919 as a standards-setting organization. In its first 100 years, API has developed more than 700 standards to enhance operational and environmental safety, efficiency and sustainability.

Equinor holds a position on the API Board. We are represented on several API committees: Committee on Federal Relations, State Government Affairs, Communications Committee, Upstream Committee and more.

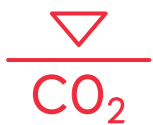
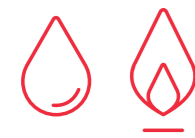
In line with the Equinor Code of Conduct, we do not contribute to API's funding of political campaigns, political candidates or elected officials. API does not use member dues to fund political donations.

API's climate policy

In his State of American Energy Speech in 2020, API President Mike Sommers said that "bold and achievable action on climate change at the global level is essential, and America's natural gas and oil industry is committed to innovation and leadership to make these ambitions more than just hopes and dreams."⁶

API supports the ambitions of the Paris agreement, including global actions that reduces emissions and alleviates poverty around the world⁷. API has in dialogue with Equinor stated that they believe that API's advocacy is aligned with Equinor's support for the goals of the Paris Agreement, which aim to strengthen global action to reduce GHG emissions while advancing human and economic prosperity.

In January 2020 API launched "Energy for Progress," a campaign highlighting the natural gas and oil industry's leadership in reducing emissions to record low levels and supporting economic and environmental progress in local communities⁸. API is in the process of reorganizing its structure in order to optimize its policy development and engagement processes. This includes a new committee structure which will better allow for addressing issues such as climate change. API has confirmed to Equinor that it does not fund climate skeptics, nor does it any more support climate skeptic think tanks.



API's policy principles⁹:

- Facilitate meaningful GHG emissions reductions and conservation from all sectors of the economy.
- Balance economic, environmental and energy security needs.
- Promote economy-wide innovation and development of cost-effective technologies to meaningfully reduce GHG emissions.
- Optimize solutions by eliminating redundant or contradictory policies.
- Support market-based policies to drive innovation.
- Maintain the competitive positioning of U.S. businesses in global markets.
- Rely upon predictable and economically efficient policy frameworks, such as the use of offsets, that foster competition and utilize economy-wide market forces, to deliver outcomes at the least cost to society.
- Ensure that energy producers, manufacturers and suppliers are responsible for their direct emissions.
- Recognize and appropriately account for early and/or voluntary actions.
- Make the costs and associated climate benefits of any policy fully transparent to the American public.
- Continue to advance understanding of global climate change in order to calibrate and adapt future policies appropriately and effectively.

API currently does not have a position on carbon pricing, whereas Equinor sees carbon pricing as an efficient climate policy measure^{10,11}.

Equinor opposed in November 2019 EPA's proposal for a roll-back of U.S. federal methane regulations¹². API has stated that they support EPA's efforts to adhere to its statutory obligations under the Clean Air Act, as they think the regulation of volatile organic compounds drives down methane emissions and allows for innovation and technological advancements that help environmental performance and strengthen industry's actions to reduce emissions¹³. API has been active in developing programs to help industry mitigate climate change, including reducing methane emissions. The Environmental Partnership¹⁴ was established in late 2017 to specifically target key emissions sources. The Environmental Partnership is comprised of oil and natural gas companies of all sizes operating across the U.S. Currently the Partnership consists of 70 companies, representing over 40 percent of total U.S. natural gas production, and they have expressed an ambition to expand the goals of the program to include more member companies¹⁵. API also provides financial support for the work of Colorado State University's Methane Emissions Technology Evaluation Center (METEC) to reduce methane emissions from oil and gas operations¹⁶.

Conclusions and actions

Our assessment of API's climate position and climate policy principles shows some misalignment with Equinor's position. We have however observed a positive shift over recent years reducing the gap. Based on our dialogue with API's leadership we expect further progress.

API is actively developing their climate policy position. API has in recent years made progress on climate policy issues, and we expect that they will continue evolving in coming years. Equinor will remain a member of this organization and engage in further developing API's climate position. We will continue to engage with API and work with other members on the API climate policy through our representation on the board and in relevant committees impacting climate and sustainability issues. Areas of our specific attention include expectations to strengthened public API support of the Paris Agreement, efforts for tightening of methane emissions regulations and a clearer stance on carbon pricing. We have communicated to the leadership of API, that we will argue these topics also in the public domain.

⁶ <https://www.api.org/-/media/Files/Policy/SOAE-2020/soae-2020-speech.pdf>

⁷ https://www.axios.com/big-oil-lobby-shifts-climate-change-8cc97db8-a51d-4d33-a719-07c82c3ccdbc.html?utm_source=newsletter&utm_medium=email&utm_campaign=newsletter_axiosgenerate&stream=top

⁸ <https://www.api.org/news-policy-and-issues/news/2020/01/07/soae-2020-release>

⁹ <https://www.api.org/news-policy-and-issues/climate-change>

¹⁰ <https://www.equinor.com/en/how-and-why/sustainability/policy-expectations.html>

¹¹ <https://www.equinor.com/en/magazine/carbon-pricing.html>

¹² <https://www.equinor.com/en/how-and-why/reducing-methane-emissions.html>

¹³ <https://www.api.org/news-policy-and-issues/news/2019/08/28/nsps-revision-proposal-2019>

¹⁴ <https://www.api.org/news-policy-and-issues/environment/the-environmental-partnership-website>

¹⁵ <https://theenvironmentalpartnership.org/>

¹⁶ <https://energyforprogress.org/article/dan-zimmerle-is-on-a-mission-to-reduce-methane-emissions/>

Australian Petroleum Production & Exploration Association (APPEA)

General information

APPEA is a national body representing Australia's oil and gas exploration and production industry. It has about 60 full member companies. APPEA members account for an estimated 98 per cent of the Australia's petroleum production. APPEA also represents about 140 associate member companies that provide a wide range of goods and services to the upstream oil and gas industry.

About 60 full member companies

About 140 associate member companies

Equinor does not sit on the APPEA Board. We sit on some APPEA Committees, such as Exploration and Corporate Affairs. Equinor informed in February 2020 the Australian authorities of its decision to discontinue its exploration drilling plan (Stromlo-1) in the Ceduna sub-basin, offshore South Australia. We will however stay in Australia and hence remain as a member of APPEA to help shape industry climate change policy; leverage the organisation to influence Government; ensure ambitious climate change targets are set; share industry intelligence on reducing emissions and encourage the use of technology as a key driver in emissions reductions.

APPEA's climate policy

APPEA plans to update their Climate Change Policy Principles in 2020 following engagement with members and stakeholders.

The Australian government supports a carryover of credits from the first and second Kyoto protocol periods (2008-2012 and 2013-2020) to satisfy the obligations under the first Paris Agreement period (2021-2030)^{17,18}. This may reduce the ambitions of the Paris Agreement^{19,20}.

APPEA has no position on carryover of credits and have been referring to the Australian Government's position in their communication²¹. APPEA is advocating for emissions reductions in Australia to support the Paris Agreement ambitions²². Equinor will encourage APPEA to take a clear position on not accepting carryover of credits ahead of the UN Climate Change Conference (COP26) in Glasgow, UK in November 2020.

APPEA has been criticised for lobbying for exemptions from Australian climate policy for emissions intensive, trade-exposed industries such as LNG production²³. APPEA's policy position states²⁴: "In the event Australia takes action before comparable action is taken by the nations with which we compete, the Australian policy response should maintain the competitiveness of Australian trade exposed industries, such as LNG, by minimizing the costs the industry faces in the absence of a carbon price being imposed on energy sources in customer countries and competitors." We do not see this as APPEA advocating exemptions for LNG from Australian climate policy.

APPEA's position on carbon pricing is set out in APPEA's Climate Change Policy Principle²⁵: "deliver lowest cost greenhouse gas emissions abatement through an appropriately designed mechanism that provides an economy-wide transparent price signal to shape business and consumer plans and investments. The mechanism should be efficient, have low compliance costs, and support international trade that recognises different national circumstances." We do not see this as APPEA advocating against a price on carbon. However, Equinor will encourage APPEA to take a clear stand on supporting carbon pricing in Australia.

Conclusions and actions

Our review has concluded that there are some misalignments between APPEA's and Equinor's climate policy position.

Equinor will remain a member of APPEA. We will use our membership position to continue to engage with APPEA by seeking membership of their Climate Change Committee to progress their climate change policy principles in Australia. We will also encourage APPEA to take a clear stand on supporting carbon pricing in Australia and not supporting carryover of credits from the Kyoto protocol to the Paris Agreement.

¹⁷ https://unfccc.int/files/national_reports/national_communications_and_biennial_reports/application/pdf/024851_australia-nc7-br3-1-aus_natcom_7_br_3_final.pdf

¹⁸ <https://www.carbonbrief.org/cop25-key-outcomes-agreed-at-the-un-climate-talks-in-madrid>

¹⁹ https://climateanalytics.org/media/report_australia_kyoto_carryover_dec2019.pdf

²⁰ https://climateanalytics.org/media/carry_over_ca_briefing_11dec2019.pdf

²¹ https://www.appea.com.au/media_release/an-efficient-global-carbon-market-essential/

²² <https://www.appea.com.au/2016/02/appea-updates-climate-change-policy-principles/>

²³ <https://accr.org.au/wp-content/uploads/190328-Trade-Associations-Report-FINAL-1.pdf>

²⁴ <https://www.appea.com.au/wp-content/uploads/2016/02/Climate-Change-Policy-Principles-APPEA-final.pdf>

²⁵ <https://www.appea.com.au/wp-content/uploads/2016/02/Climate-Change-Policy-Principles-APPEA-final.pdf>



01.11.2019

Climate policy positions in support of the Paris Agreement

Equinor is a broad energy company committed to developing its business in support of the ambitions of the Paris Agreement. We are building a high value and lower carbon oil and gas portfolio, establishing an industrial position in renewables and embedding climate risk into our investments and decision-making. We are also committed to supporting public policies aimed at combatting climate change by reducing global greenhouse gas (GHG) emissions.

Achieving the ambitions of the Paris Agreement will demand significant efforts across society, from regulators to consumers, from individual companies to industry associations. In Equinor, we believe adopting a collaborative approach is fundamental to tackle the challenges of climate change and we therefore work closely with peers and partners to contribute to solve this global issue.

Industry associations represent valuable partners for our industry and Equinor holds memberships in numerous associations across the world. These associations help us uphold good industry standards, promote new technologies and sustainable operations, as well as enabling us to engage with society with a unified voice. We participate more actively in some associations than in others, but we recognize that all membership associations represent an important arena for debates on policy issues, including climate regulations. We believe that aligning our positions as an industry, across companies and associations, will be key to supporting the energy transition.

In line with this belief, we signed a joint statement with investor group Climate Action 100+ in April 2019, announcing our commitment to strengthen our climate leadership. As part of this commitment, Equinor will ensure that all memberships in relevant trade associations are in line with the company's support for the goals of the Paris Agreement.

We are writing to you as part of a comprehensive review of our memberships in those industry associations that hold an active position on climate and energy policy.

We acknowledge that there can be a wide range of different views among the memberships of industry associations, and that full alignment on climate-related policies will not always be possible. Nevertheless, we seek to ensure that there are no material misalignments between our support for the goals of the Paris agreement and our association memberships, particularly in their advocacy, funding for other institutions, or in promoting policies which fail to support and/or oppose the goals of the Paris Agreement.

We would be most grateful if you could describe how your own advocacy and funding activities help to support the aim of reducing carbon emissions and achieving the goals of the Paris Agreement.

We plan to conclude this review process by the end of November, and we would greatly appreciate your response by then. Our own climate policy recommendations are available at <https://www.equinor.com/en/how-and-why/sustainability.html#> (refer to the "Policy expectations & Climate Action 100+ tab).

We plan to publish the content of this letter on our review report. Please let us know if you have any reservations about publishing your response. We thank you in advance and look forward to further collaborate with you as the energy transition progresses.

Equinor aims to describe the outcome of the overall review, including seeking to disclose any material inconsistencies with our trade association memberships directly on equinor.com by the end of the year.

Best regards,
Equinor ASA

Reidar Gjørum
Senior Vice President
Corporate Communication

Bjørn Otto Sverdrup
Senior Vice President
Corporate Sustainability

Equinor ASA	Address	Phone	www.equinor.com
Organization number	NO-4035 Stavanger	+47 51990000	
NO 990 888 213 MVA	Norge		

Reviewed associations and initiatives

- American Petroleum Institute (API)
- American Wind Association(AWEA)
- American Wind Association California (AWEA-CA)
- Angola Association of Exploration and Production Companies (ACEPA)
- APPA (Spanish Renewable Association)
- Association of Electricity Producers
- Association of European Businesses (AEB)
- Association of Tanzania Employers (ATE)
- Atlantic Provinces Economic Council (APEC)
- Australian Petroleum Production & Exploration Association (APPEA)
- Azerbaijan Society of Petroleum Geologists (ASPG)
- Bundesverband der energie und wasserwirtschaft (BDEW)
- Bundesverband der Windparkbetreiber Offshore (BWO)
- BusinessEurope
- Business Network for Offshore Wind
- BusinessNZ
- BusinessNZ Energy Council
- Canadian Association of Petroleum Producers (CAPP)
- Carbon Capture & Storage Association (CCSA)
- Carbon Pricing Leadership Coalition (CPLC)
- Centre for Climate and Energy Solutions (C2ES)
- Centre for European Policy Studies (CEPS)
- CEO Rountable Tanzania (CEOrt)
- Clingendael International Energy Program
- Confederation of Norwegian Enterprise (NHO)
- Consumer Energy Alliance (CEA)
- Decarbonised Gas Initiative
- Energie Nederland
- Energy Futures Group
- Energy Institute
- Energy Solutions
- Energy UK
- Eurogas
- European Association of Geoscientists and Engineers (EAGE)
- European Business Council in Japan
- European Chemical Industry Council (CEFIC)
- European Energy Forum
- European Federation of Energy Traders (EFET)
- EFET Deutschland - Verband deutscher Energiehändler e.V.
- European Policy Centre
- Extractive Industry Transparency Initiative (EITI)
- Federation of Belgian Electricity and Gas Companies (FEBEG)
- Forum für Zukunftsenergien e.V
- Friends of Europe
- FuelsEurope
- Global Gas Centre
- Global Gas Flaring Reduction Partnership (GGFR)
- Global Wind Energy Council (GWEC)
- Green Ammonia Consortium (GAC)
- Hydrogen Council
- HydrogenEurope
- INBC Indonesian / Norwegian Business council
- Independent Petroleum Association of American (IPAA)
- International Association of Oil and Gas Producers (IOGP)
- International Emission Trading Association (IETA)
- International Gas Union (IGU)
- IPIECA (former International Petroleum Industry Environmental Conservation Association)
- Irish Offshore Operators' Association (IOOA)
- Irish Wind Energy Association (IWEA)
- Japan Association of Asset Management (JAAM)
- Japan Wind Power Association (JWPA)
- Louisiana Oil and Gas Association (LOGA)
- Methane Guiding Principles
- National Association of Manufacturers (NAM)
- National Offshore Industries Association (NOIA)
- Natural Gas Supply Association (NGSA)
- Netherlands Wind Energy Association (NWEA)
- Newfoundland Oil and Gas Industries Association (NOIA)
- Nigerian Association of Petroleum Explorationists
- Nigerian Employers Consultative Association
- Nigerian Gas Association
- Nordic CEOs for a sustainable future
- Norsk Industri
- Norsk-Tysk Handelskammer
- North Dakota Petroleum Council (NDPC)
- Norwegian Australian Chamber of Commerce
- Norwegian Chamber of Commerce in France
- Norwegian Chamber of Commerce in Japan
- Norwegian Energy Partners (NORWEP)
- Norwegian Oil and Gas (NOROG)
- Norwegian Wind Energy Association (NORWEA)
- Offshore Operators Committee
- Offshore Petroleum Association of South Africa (OPASA)
- Offshore Wind California
- Ohio Oil and Gas Association (OOGA)
- Oil & Gas UK
- Oil and Gas Association Tanzania (OGAT)
- Oil and Gas Climate Initiative (OGCI)
- Oil and Gas Methane Partnership (CCAC OGMP)
- Oil Producers Trade Section (OPTS) of the Lagos Chamber of Commerce and Industry (LCCI)
- ONE Future
- Oxford Institute for Energy Studies
- Petroleum Exploration and Production Association New Zealand (PEPANZ)
- Polish Wind Energy Association (PWEA)
- RenewableUK
- Scottish Renewables
- Society of Exploration Geophysicists (SEG)
- South Australian Chamber of Mines and Energy (SACOME)
- South Texas Energy & Economic Roundtable (STEER)
- Spanish Wind Energy Association (AEE)
- St. John's Board of Trade
- Stiftung Offshore Wind
- Tanzania Private Sector Foundation (TPSF)
- Texas Oil and Gas Association (TXOGA)
- UN Global Compact
- Uprigaz
- Westminster Energy Forum
- WindDenmark
- WindEurope
- Wirtschaftsrat der CDU e.V
- Wirtschaftsrat der CDU e.V Brussels
- World Business Council for Sustainable Development (WBCSD)
- World LPG Association
- World Resources Institute (WRI)
- Zero Emissions Platform (ZEP)
- Zukunft ERDGAS e.V.

